Cash Flow Report for Fiscal Year 2020



Revenue

| Revenue | | (Unit: JYE) | |
|---------------------------------------|-----------------|-----------------|---------------|
| Category | Budget | Actual | Difference |
| Student Fees | 8,645,741,000 | 8,668,968,663 | △ 23,227,663 |
| Processing Fees | 313,171,000 | 239,136,068 | 74,034,932 |
| Donations | 149,183,000 | 170,936,318 | △ 21,753,318 |
| Subsidies | 2,196,789,000 | 2,117,465,889 | 79,323,111 |
| Sale of Assets | 0 | 0 | 0 |
| Income from University-Owned Business | 8,708,000 | 12,313,400 | △ 3,605,400 |
| Interest received · dividends | 17,759,000 | 18,753,742 | △ 994,742 |
| Miscellaneous | 283,086,000 | 297,671,984 | △ 14,585,984 |
| Loans | 0 | 0 | 0 |
| Advance received | 1,755,645,000 | 1,796,125,779 | △ 40,480,779 |
| Other types of income | 1,315,479,000 | 1,536,071,298 | △ 220,592,298 |
| Revenue adjustment | △ 1,745,644,000 | △ 1,758,679,359 | 13,035,359 |
| Carryover from the privious year | 8,682,562,000 | 8,682,561,502 | |
| Total Revenue | 21,622,479,000 | 21,781,325,284 | △ 158,846,284 |

Expenditures

| Expenditures | | | (Unit: JYE) |
|------------------------------|----------------|----------------|-----------------|
| Category | Budget | Actual | Difference |
| Personnel | 6,484,041,000 | 6,416,043,423 | 67,997,577 |
| Education and research | 3,725,218,000 | 3,253,655,057 | 471,562,943 |
| Institutional Administration | 867,846,000 | 792,226,057 | 75,619,943 |
| Interest on loan | 0 | 0 | 0 |
| Debt Repayment | 0 | 0 | 0 |
| Facilities | 2,288,144,000 | 2,253,798,442 | 34,345,558 |
| Equipments | 526,662,000 | 479,955,668 | 46,706,332 |
| Asset management | 500,000,000 | 500,000,000 | 0 |
| Other Expenditures | 399,052,000 | 338,956,118 | 60,095,882 |
| Reserve Fund | 128,314,000 | | 128,314,000 |
| Expenditure Adjustment | △ 895,578,000 | △ 943,523,815 | 47,945,815 |
| Carryover into the next year | 7,598,780,000 | 8,690,214,334 | △ 1,091,434,334 |
| Total Expenditures | 21,622,479,000 | 21,781,325,284 | △ 158,846,284 |