

## Cash Flow Report for Fiscal Year 2021



## Revenue

(Unit: JYE)

Category	Budget	Actual	Difference
Student Fees	9,145,274,000	9,153,867,373	△ 8,593,373
Processing Fees	231,766,000	234,419,893	△ 2,653,893
Donations	35,481,000	47,391,495	△ 11,910,495
Subsidies	2,241,943,000	2,346,960,732	△ 105,017,732
Sale of Assets	0	0	0
Income from University-Owned Business	24,017,000	21,233,643	2,783,357
Interest received · dividends	15,257,000	15,681,267	△ 424,267
Miscellaneous	246,417,000	269,500,666	△ 23,083,666
Loans	0	0	0
Advance received	1,701,744,000	1,740,132,009	△ 38,388,009
Other types of income	517,839,000	520,914,921	△ 3,075,921
Revenue adjustment	△ 1,978,078,000	△ 1,990,909,592	12,831,592
Carryover from the previous year	8,690,215,000	8,690,214,334	
<b>Total Revenue</b>	<b>20,871,875,000</b>	<b>21,049,406,741</b>	<b>△ 177,531,741</b>

## Expenditures

(Unit: JYE)

Category	Budget	Actual	Difference
Personnel	6,585,276,000	6,570,162,805	15,113,195
Education and research	3,406,768,000	3,109,824,582	296,943,418
Institutional Administration	899,998,000	827,209,056	72,788,944
Interest on loan	0	0	0
Debt Repayment	0	0	0
Facilities	157,634,000	130,660,463	26,973,537
Equipments	136,646,000	120,705,839	15,940,161
Asset management	200,000,000	200,000,000	0
Other Expenditures	473,898,000	464,157,757	9,740,243
Reserve Fund	38,877,000		38,877,000
Expenditure Adjustment	△ 252,785,000	△ 315,767,642	62,982,642
Carryover into the next year	9,225,563,000	9,942,453,881	△ 716,890,881
<b>Total Expenditures</b>	<b>20,871,875,000</b>	<b>21,049,406,741</b>	<b>△ 177,531,741</b>