

## Statement of Revenue and Expenditure for Fiscal Year 2021



(Unit: JYE)

		Category	Budget	Actual	Difference
Educational activities	Revenue	Student Fees	9,145,274,000	9,153,867,373	△ 8,593,373
		Processing Fees	231,766,000	234,419,893	△ 2,653,893
		Donations	33,361,000	41,861,788	△ 8,500,788
		Subsidies	2,229,662,000	2,332,173,732	△ 102,511,732
		Income from University-Owned Business	24,017,000	21,233,643	2,783,357
		Miscellaneous	228,931,000	253,139,821	△ 24,208,821
		<b>Total</b>	<b>11,893,011,000</b>	<b>12,036,696,250</b>	<b>△ 143,685,250</b>
	Expenditure	Personnel	6,530,504,000	6,522,202,282	8,301,718
		Education and research	4,678,964,000	4,378,258,300	300,705,700
		Institutional Administration	1,060,079,000	986,798,422	73,280,578
		Uncollectible Amounts	0	0	0
<b>Total</b>		<b>12,269,547,000</b>	<b>11,887,259,004</b>	<b>382,287,996</b>	
Balance of educational activities		△ 376,536,000	149,437,246	△ 525,973,246	
Except educational activities	Revenue	Interest received · dividends	15,257,000	15,681,267	△ 424,267
		Other types of income	0	0	0
		<b>Total</b>	<b>15,257,000</b>	<b>15,681,267</b>	<b>△ 424,267</b>
	Expenditure	Interest on loan	0	0	0
		Other Expenditures	0	0	0
		<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Balance of except educational activities		15,257,000	15,681,267	△ 424,267
Ordinary balance		△ 361,279,000	165,118,513	△ 526,397,513	
Extraordinary revenue and expenditure	Revenue	Gain on sales of assets	0	0	0
		Other types of income	15,214,000	29,608,488	△ 14,394,488
		<b>Total</b>	<b>15,214,000</b>	<b>29,608,488</b>	<b>△ 14,394,488</b>
	Expenditure	Loss on disposal of assets	29,904,000	54,758,565	△ 24,854,565
		Other Expenditures	0	0	0
		<b>Total</b>	<b>29,904,000</b>	<b>54,758,565</b>	<b>△ 24,854,565</b>
	Extraordinary balance		△ 14,690,000	△ 25,150,077	10,460,077
Reserve fund		65,418,000		65,418,000	
Balance of current year before transfer to capital fund		△ 441,387,000	139,968,436	△ 581,355,436	
Transfer to capital fund		△ 170,735,000	△ 139,052,290	△ 31,682,710	
Balance of current year		△ 612,122,000	916,146	△ 613,038,146	
Balance carried over from previous year		△ 4,621,456,000	△ 4,621,455,294	△ 706	
Reversal of capital fund		0	7,652,362	△ 7,652,362	
Balance carried forward to next year		△ 5,233,578,000	△ 4,612,886,786	△ 620,691,214	

(Reference)

Total revenue	11,923,482,000	12,081,986,005	△ 158,504,005
Total expenditure	12,364,869,000	11,942,017,569	422,851,431