

## Cash Flow Report for Fiscal Year 2022



## Revenue

(Unit: JYE)

| Category                              | Budget                | Actual                | Difference        |
|---------------------------------------|-----------------------|-----------------------|-------------------|
| Student Fees                          | 9,426,363,000         | 9,429,703,552         | △ 3,340,552       |
| Processing Fees                       | 244,098,000           | 192,671,927           | 51,426,073        |
| Donations                             | 40,317,000            | 61,301,834            | △ 20,984,834      |
| Subsidies                             | 2,368,258,000         | 2,340,058,930         | 28,199,070        |
| Sale of Assets                        | 0                     | 0                     | 0                 |
| Income from University-Owned Business | 37,590,000            | 36,249,387            | 1,340,613         |
| Interest received · dividends         | 19,067,000            | 18,953,451            | 113,549           |
| Miscellaneous                         | 108,694,000           | 121,743,135           | △ 13,049,135      |
| Loans                                 | 0                     | 0                     | 0                 |
| Advance received                      | 1,717,754,000         | 1,740,230,759         | △ 22,476,759      |
| Other types of income                 | 257,587,000           | 266,528,991           | △ 8,941,991       |
| Revenue adjustment                    | △ 1,817,549,000       | △ 1,826,960,140       | 9,411,140         |
| Carryover from the previous year      | 9,942,454,000         | 9,942,453,881         |                   |
| <b>Total Revenue</b>                  | <b>22,344,633,000</b> | <b>22,322,935,707</b> | <b>21,697,293</b> |

## Expenditures

(Unit: JYE)

| Category                     | Budget                | Actual                | Difference        |
|------------------------------|-----------------------|-----------------------|-------------------|
| Personnel                    | 6,495,163,000         | 6,449,093,963         | 46,069,037        |
| Education and research       | 3,538,446,000         | 3,259,493,431         | 278,952,569       |
| Institutional Administration | 699,780,000           | 675,985,068           | 23,794,932        |
| Interest on loan             | 0                     | 0                     | 0                 |
| Debt Repayment               | 0                     | 0                     | 0                 |
| Facilities                   | 63,795,000            | 66,430,267            | △ 2,635,267       |
| Equipments                   | 156,108,000           | 141,891,643           | 14,216,357        |
| Asset management             | 200,000,000           | 200,000,000           | 0                 |
| Other Expenditures           | 502,974,000           | 502,303,331           | 670,669           |
| Reserve Fund                 | 27,368,000            |                       | 27,368,000        |
| Expenditure Adjustment       | △ 270,811,000         | △ 332,530,023         | 61,719,023        |
| Carryover into the next year | 10,931,810,000        | 11,360,268,027        | △ 428,458,027     |
| <b>Total Expenditures</b>    | <b>22,344,633,000</b> | <b>22,322,935,707</b> | <b>21,697,293</b> |